

## **Basics of Nonviolent Communication**

This handout reproduces selected sections of a resource created by Inbal Kashtan and Miki Kashtan, who own the copyright.

If you would like to go deeper and explore nonviolent communication, you can find additional resources at <u>www.baynvc.org</u> and <u>nvc@baynvc.org</u>.

#### 1. Introduction

Nonviolent Communication (NVC) has been described as a language of compassion, as a tool for positive social change, and as a spiritual practice. NVC gives us the tools and consciousness to understand what triggers us, to take responsibility for our reactions, and to deepen our connection with ourselves and others, thereby transforming our habitual responses to life. Ultimately, it involves a radical change in how we think about life and meaning. NVC is based on a fundamental principle:

Underlying all human actions are needs that people are seeking to meet, and understanding and acknowledging these needs can create a shared basis for connection, cooperation, and more globally – peace.

Understanding each other at the level of our needs creates such connection because, at this deeper human level, the similarities between us outweigh the differences, giving rise to greater compassion. When we focus on needs, without interpreting or conveying criticism, blame, or demands, our deeper creativity flourishes, and solutions arise that were previously blocked from our awareness. At this depth, conflicts and misunderstandings can be resolved with greater ease.

Learning NVC is a process similar to learning a new language or skill: step-by-step learning coupled with ample time for practice lead to growing mastery. While it takes time to develop fluency, any knowledge of a new language makes it more likely that communication can take place. In addition, because NVC invites us to a level of vulnerability and caring that often are not familiar or habitual, full integration of the consciousness underlying this language is likely to require changes in our internal connection to ourselves, and healing of past pain.

The language of NVC includes two parts: honestly expressing ourselves to others, and empathically hearing others. Both are expressed through four components - observations, feelings, needs, and requests - though empathic connection fundamentally relies on connection at the level of feelings and needs, hence observations and requests may or may not be articulated. Practicing NVC involves distinguishing these components from judgments, interpretations, and demands, and learning to embody the consciousness embedded in these components in order to express ourselves and hear ourselves and others in ways more likely to foster understanding and connection, to support everyone involved in getting their needs met, and to nurture in all of us a joy in giving and in receiving. The practice also includes empathic connection with ourselves - "self-empathy." The purpose of self empathy is to support us in maintaining connection with our own needs, choosing our actions and responses based on self-connection and self-acceptance.

NVC was developed by Dr. Marshall B. Rosenberg, who has introduced it to individuals and organizations world-wide. NVC has been used between warring tribes and in war-torn countries; in schools, prisons, and corporations; in health care, social change and government institutions; and in



intimate personal relationships. Currently, over 200 hundred certified trainers and many more non certified trainers around the world are sharing NVC in their communities.

## 2. The Components of NVC

#### 2.1 Observations

Observations are what we see or hear that we identify as the stimulus to our reactions. Our aim is to describe what we are reacting to concretely, specifically and neutrally, much as a video camera might capture the moment. This helps create a shared reality with the other person. The observation gives the context for our expression of feelings and needs, and may not even be needed of both people are clear about the context.

The key to making an observation is to separate our own judgments, evaluations or interpretations from our description of what happened. For example, if we say: "You're rude," the other person may disagree, while if we say: "When I saw you walk in and I didn't hear you say hello to me," the other person is more likely to recognize the moment that is described.

When we are able to describe what we see or hear in observation language without mixing in evaluation, we raise the likelihood that the person listening to us will hear this first step without immediately wanting to respond and will be more willing to hear our feelings and needs.

Learning to translate judgments and interpretations into observation language moves us away from right/wrong thinking and helps us take responsibility for our reactions by directing our attention to our needs as the source of our feelings rather than to the other person. In this way, observations – paving the way towards greater connection with ourselves and with others – emerge as a crucial building block towards a profound consciousness shift.

#### 2.2 Feelings

Feelings represent our emotional experience and physical sensations associated with our needs that have been met or that remain unmet (see below). Our aim is to identify, name and connect with those feelings.

The key to identifying and expressing feelings is to focus on words that describe our inner experience rather than words that describe our interpretations of people's actions. For example: "I feel lonely" describes an inner experience, while "I feel like you don't love me" describes an interpretation of how the other person may be feeling.

When we express our feelings, we continue the process of taking responsibility for our experience, which helps others hear what's important to us with less likelihood of hearing criticism or blame of themselves. This increases the likelihood that they will respond in a way that meets both our needs.

The list of feelings that usually accompanies this handout (see www.baynvc.org if you don't have a feelings list) is neither exhaustive nor definitive; it is offered as a resource for exploration and discovery of the richness of our emotional life.



Our needs are an expression of our deepest shared humanity. All human beings share key needs for survival: hydration, nourishment, rest, shelter, and connection to name a few. We also share many other needs, though we may experience them to varying degrees and may experience them more or less intensely at various times.

In the context of NVC, needs refer to what is most alive in us: our core values and deepest human longings. Understanding, naming, and connecting with our needs helps us improve our relationship with ourselves, as well as foster understanding with others, so we are all more likely to take actions that meet everyone's needs.

The key to identifying, expressing, and connecting with needs is to focus on words that describe shared human experience rather than words that describe the particular strategies to meet those needs. Whenever we include a person, a location, an action, a time, or an object in our expression of what we want, we are describing a strategy rather than a need. For example: "I want you to come to my birthday party" may be a particular strategy to meet a need for love and connection. In this case, we have a person, an action, and an implied time and location in the original statement. The internal shift from focusing on a specific strategy to connecting with needs often results in a sense of power and liberation, as we can free ourselves from being attached to one particular strategy by identifying the underlying needs and exploring alternative strategies.

Feelings arise when our needs are met or not met, which happens at every moment of life. Our feelings are related to the trigger, but they are not caused by the trigger: their source is our own experience of met or unmet needs. By connecting our feelings with our needs, therefore, we take full responsibility for our feelings, freeing us and others from fault and blame. And by expressing our unique experience in the moment of a shared human reality of needs, we create the most likely opportunity for another person to see our humanity and to experience empathy and understanding for us.

The list of needs that usually accompanies this handout (see <u>www.baynvc.org</u> if you don't have a needs list) is by no means exhaustive or definitive. It is offered as a resource for identifying and experiencing your own needs and guessing others' needs. The needs on this list appear in their most abstract, general and universal form. Each person can find inside herself or himself the specific nuance and flavour of these broader categories, which will describe more fully her or his experience.

#### 2.4 Requests

In order to meet our needs, we make requests to assess how likely we are to get cooperation for particular strategies we have in mind for meeting our needs. Our aim is to identify and express a specific action that we believe will serve this purpose, and then check with others involved about their willingness to participate in meeting our needs in this way. In a given moment, it is our connection with another that determines the quality of their response to our request. Therefore often our requests in the moment are "connection requests," intended to foster connection and understanding and to determine whether we have sufficiently connected to move to a "solution request." An example of a connection request might be: "Would you tell me how you feel about this?" An example of a solution request might be "Would you be willing to take your shoes off when you come in the house?"

The spirit of requests relies on our willingness to hear a "no" and to continue to work with ourselves or others to find ways to meet everyone's needs. Whether we are making a request or a demand is often evident by our response when our request is denied. A denied demand will lead to punitive consequences; a denied request most often will lead to further dialogue. We recognize that "no" is an expression of some need that is preventing the other person from saying "yes". If we trust that



through dialogue we can find strategies to meet both of our needs, "no" is simply information to alert us that saying "yes" to our request may be too costly in terms of the other person's needs. We can then continue to seek connection and understanding to allow additional strategies to arise that will work to meet more needs.

To increase the likelihood that our requests would be understood, we attempt to use language that is as concrete and doable as possible, and that is truly a request rather than a demand. For example, "I would like you to always come on time" is unlikely to be doable, while "Would you be willing to spend 15 minutes with me talking about what may help you arrive at 9 am to our meetings?" is concrete and doable. While a person may assent to the former expression ("Yes, I'll always come on time"), our deeper needs – for connection, confidence, trust, responsibility, respect, or others - are likely to remain unmet.

If someone agrees to our request out of fear, guilt, shame, obligation, or the desire for reward, this compromises the quality of connection and trust between us. When we are able to express a clear request, we raise the likelihood that the person listening to us will experience choice in their response. As a consequence, while we may not gain immediate assent to our wishes, we are more likely to get our needs met over time because we are building trust that everyone's needs matter. Within an atmosphere of such trust, goodwill increases, and with it a willingness to support each other in getting our needs met.

Learning to make clear requests and shifting our consciousness to making requests in place of demands are very challenging skills for most people. People often find the request part to be the hardest, because of what we call a "crisis of imagination": a difficulty in identifying a strategy that could actually meet our needs without being at the expense of other needs. Even before considering the needs of others, the very act of coming up with what we call a positive, doable request is challenging. We are habituated to thinking in terms of what we want people to stop doing ("don't yell at me"), and how we want them to be ("treat me with respect") rather than what we want them to do ("Would you be willing to lower your voice or talk later?"). With time, and a deeper connection to our needs, our creativity expands to imagine and embrace more strategies.

This fourth step is critical to our ability to create the life we want. In particular, shifting from demands to requests entails a leap in focus and in faith: we shift from focusing on getting our needs met, to focusing on the quality of connection that will allow both of our needs to truly matter and ultimately also to be met.

### 3. Empathy

Expressing our own observations, feelings, needs and requests to others is one part of NVC. The second part is empathy: the process of connecting with another by guessing their feelings and needs. Empathic connection can sometimes happen silently, but in times of conflict, communicating to another person that we understand their feelings and that their needs matter to us can be a powerful turning point in problem situations. Demonstrating that we have such understanding is not the same as agreeing to act in ways that don't meet our own needs.

Connecting empathically with another person is a way to meet our own needs – for understanding, connection, contribution, or others. At the same time, we hope that the empathy would meet the



other person's needs as well, and would aid both of us in finding strategies that would meet our needs.

The language of NVC often helps us relate with others, but the heart of empathy is in our ability to compassionately connect with our own and others' humanity. Offering our empathic presence, in this sense, is one strategy (or request) through which we can meet our own needs. It is a gift to another person and to ourselves of our full presence.

When we use NVC to connect empathically, we use the same four components in the form of a question, since we can never know what is going on inside the other. The other person will always be the ultimate authority on what is going on for them. Our empathy may meet other people's needs for understanding, or it may spark their own self-discovery. We may ask something like:

[When you [see, hear, etc...] ....]

Are you feeling .....

Because you need .....

[And would you like .....?]

Most often, in an ongoing process of dialogue, there is no need to mention either the observation (it is usually clear in the context of communication) or the request (since we are already acting on an assumed request for empathy). We might get to guessing a request when we have connected more and we are ready to explore strategies.

In the process of sharing empathy between two people, if both parties are able to connect at the level of feelings and needs, a transformation often happens in which one or both parties experience a shift in intention and attention. This can lead to a shift of needs or generate new reserves of kindness and generosity, or, in seemingly impossible situations, it can open us to remarkable bursts of creative solutions that were unimaginable when clouded by disconnection. Those are moments of deep human connection, satisfaction and hope.

#### 4. Self-Empathy

Both expression of our own feelings and needs and empathic guesses of others' feelings and needs are grounded in a particular consciousness which is at the heart of NVC. This consciousness is nurtured by the practice of self-empathy.

In self-empathy, we bring the same compassionate attention to ourselves that we give to others when listening to them using NVC. This means listening through any interpretations and judgments we are making to clarify how we are in terms of our feelings and needs. This inner awareness and clarity supports us in choosing our next step: expressing ourselves to others, or receiving them with empathy. This next step is our request to ourselves about where we want to focus our attention.

The practice of NVC entails an intention to connect compassionately with ourselves and with others, and an ability to keep our attention in the present moment - which includes being aware that sometimes in this present moment we are recalling the past, or imagining a future possibility.



Often self-empathy comes easy, as we access our sensations, emotions and needs, to attune to how we are. However, in moments of conflict or reactivity to others, we may find ourselves reluctant to access an intention to connect compassionately, and we may falter in our capacity to attend to the present moment. Self-empathy at times like this has the power to transform our disconnected state of being and return us to our compassionate intention and present-oriented attention. With practice, many people find that self-empathy alone sometimes resolves inner conflicts and conflicts with others as it transforms our experience of life.



# Nonviolent Communication Quick Reference Guide

Expression	Empathy
Observation When I see/hear	[Observation] [ <i>When you see/hear</i> ]
Feeling	Feeling
I feel	Are you feeling
Need	Need
Because I need	Because you need
Request Would you be willing?	[Request] [ <i>Would you like?</i> ]

Observations: Description of what is seen or heard without added interpretations. For example, instead of "She's having a temper tantrum," you could say "She is lying on the floor crying and kicking." If referring to what someone said, quote as much as possible instead of rephrasing.

Feelings: Our emotions rather than our story or thoughts about what others are doing. For example, instead of "I feel manipulated," which includes an interpretation of another's behavior, you could say "I feel uncomfortable." Avoid the following phrasing: "I feel like . . . " and "I feel that..."—the next words will be thoughts, not feelings.

Needs: Feelings are caused by needs, which are universal and ongoing and not dependent on the actions of particular individuals. State your need rather than the other person's actions as the cause. For example, "I feel annoyed because I need support" rather than "I feel annoyed because you didn't do the dishes."

Requests: Asking concretely and clearly for what we want (instead of what we don't want). For example, "Would you be willing to come back tonight at the time we've agreed?" rather than "Would you make sure not to be late again?" By definition, when we make requests we are open to hearing a "no," taking it as an opportunity for further dialogue.

Empathy: In NVC, we empathize with others by guessing their feelings and needs. Instead of trying to "get it right," we aim to understand. The observation and request are sometimes dropped. When words are not wanted or are hard to offer, empathy can be offered silently.

Self-Empathy: In self-empathy, we listen inwardly to connect with our own feelings and needs. It is that connection which enables us to choose our next step.



## Universal Human Needs List

(without reference to specific people, time, actions, locations, or things)

Connection

Subsistence Physical sustenance Air, Food, Water Shelter Health, Medicine Physical Safety Rest / Sleep Movement

Security Consistency Stability Order/Structure Safety (emotional) Trust

#### Freedom

Autonomy Choice Ease Independence Power Space Spontaneity

#### Leisure / Relaxation

Adventure Fun, Humor Joy Laughter Play Pleasure Rejuvenation Affection Appreciation Attention Closeness Companionship Harmony Intimacy Love Sexual Expression Support Tenderness Warmth Touch To Matter Acceptance Care Compassion Consideration Empathy **Kindness Mutual Recognition** Respect To be seen To be heard To be understood To be trusted Community

Belonging Belonging Celebration Cooperation Equality Inclusion Mutuality Participation Self-expression Meaning Sense of Self Authenticity Competence Confidence Creativity Dignity Growth Healing Honesty Integrity **Marking Transitions** Mastery Self-acceptance Self-care Self-connection Self-knowledge Self-realization Self-worth Understanding Awareness Clarity Discovery

Learning Making sense of life

Meaning Aliveness Challenge Contribution Creativity Effectiveness Exploration Integration Purpose

Transcendence Beauty Communion Faith Hope Inspiration Mourning Peace (inner) Presence



# Additional Needs for the Workplace

(Some may lean more towards strategies)

Resources Education Training Equipment Tools Information Supplies Time Communication Data Research Clear Roles Clear Decisionmaking Collaboration Accountability Feedback Humility Integrity Morality, Ethics Quality Accept learnings Empowerment Freedom Reassurance Validation Accept limitations Acknowledge loss Honor ending